



Cluster evaluation of resilience activities in Yemen

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Why an evaluation?

The work of the Food and Agriculture Organization of the United Nations (FAO) between 2018 and 2021 focused on supporting humanitarian assistance and has provided foundation for its current plan of action (2022–2024) in building resilience through the humanitarian-development-peace (HDP) nexus approach, helping Yemen transition from emergency programming towards long-term development.

The evaluation's purpose is to conduct an independent assessment of selected priority areas of FAO's resilience work in Yemen for accountability and learning purposes. The evaluation aims to provide accountability for results achieved in specific priority areas to the Government of Yemen, FAO management and resource partners.

What will be covered?

The evaluation will assess FAO's contribution to resilience in the Yemen context, focusing on four thematic areas prioritized in Yemen's programme: natural resources management (focusing on water), agriculture, livestock and governance. This assessment will cover a cluster of projects implemented under two **plans of actions** (2018–2020 and 2022–2024). The cluster of projects have been purposefully selected for having emergency, resilience and longer-term interventions within a wider humanitarian-development-peace nexus approach.

Three overarching questions will guide the evaluation: i) To what extent was the design and implementation of FAO's work appropriate to achieve FAO's objectives in Yemen? ii) What were the results (intended and unintended) of FAO's work on natural resources management, agriculture, livestock and governance that contributed to resilience within an HDP nexus approach? iii) What are the factors, including FAO's internal processes, that have facilitated and hindered the achievement of results and what learning can be applied to future programming in Yemen?

CONTACTS

Evaluation@fao.org

CALENDAR

Inception phase

(February–April 2024)

- *Desk review*
- *Inception mission*
- *Detailed evaluation design*
- *Data collection planning*

Main evaluation phase

(May–October 2024)

- *Data collection field missions*
- *Preliminary debrief*
- *Data analysis*

Reporting and dissemination

(November 2024–February 2025)

- *Draft report*
- *Validation workshop*
- *Final report*
- *Report dissemination and management response*

The evaluation will take into consideration the specificities of the context, which is characterized as protracted crises, thus, highly volatile, fragile, and conflict-affected with recurring shocks and stressors.

Who will be involved and how?

The evaluation will be conducted by the FAO Office of Evaluation between February 2024 and February 2025. It will adopt a consultative and transparent approach with internal and external stakeholders throughout the process.

To the extent possible, field visits will be organized to meet local communities, local institutions, partner agencies and other relevant stakeholders. The evaluation will promote the participation of national partners to ensure ownership of the evaluation process and results by the relevant national institutions and to promote their use by the various actors involved.

The preliminary evaluation findings will be shared with the FAO country team and relevant stakeholders for consultations. Once the report is validated, the FAO Representation in Yemen will be responsible for preparing the FAO management response to the recommendations of the evaluation.

The FAO Office of Evaluation will disseminate the report, with the support of the FAO Representative in Yemen, FAO country team and key stakeholders.

All FAO evaluations and management responses are public documents and can be found at:

www.fao.org/evaluation



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