



CONFERENCE

Forty-fourth Session

Rome, 28 June – 4 July 2025

Reviewed Strategic Framework 2022-31 (Extract)

Extract from the Report of the 177th Session of the Council (Rome, 7-11 April 2025)

Reviewed Strategic Framework 2022-31¹

8. The Council reviewed document C 2025/7, *Reviewed Strategic Framework 2022-31*, and in particular:

- a) endorsed the conclusions of the Sessions of the Programme and Finance Committees, and of their Joint Meeting, held in March 2025, on the Reviewed Strategic Framework 2022-31;²
- b) welcomed the analysis of global developments and challenges to agrifood systems, and took note of the four triggers for agrifood systems transformation identified in the Corporate Strategic Foresight Exercise, noting the importance of trade across the 18 Drivers of agrifood systems;
- c) appreciated the Framework provided the agility and flexibility to adapt and respond to current and future global challenges;
- d) requested Management to update Members from time to time, within the existing reporting mechanism, about the impact of funding uncertainties in achieving the envisaged outcomes in the Reviewed Strategic Framework 2022-31;
- e) supported the continuation of the Programme Priority Areas (PPAs) in guiding the Organization's work towards agrifood systems transformation, as envisioned in the Strategic Framework 2022-31 of the Food and Agriculture Organization of the United Nations (FAO), and appreciated the accelerators and cross-cutting themes;
- f) requested FAO to integrate a corporate theory of change within the Reviewed Strategic Framework 2022-31;
- g) encouraged FAO to incorporate new guidance on PPA B.E 2, which mentions bioeconomy, consistent with the work being considered by the Committee on Agriculture;

¹ C 2025/7; CL 177/PV/1; CL 177/PV/2; CL 177/PV/6; CL 177/PV/10

² The United States of America disassociated from the Council's endorsement of paragraph 5(b) of the Report of the 140th Session of the Programme Committee, document CL 177/9

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- h) encouraged FAO to embed a food-systems transformation approach, as appropriate, across its work, while managing trade-offs between the economic, environmental and social pillars of sustainability;
 - i) highlighted the importance of normative and standard-setting work, and of the Technical Cooperation Programme (TCP), as well as mainstreaming the right to food and supporting the work of the Committee on World Food Security (CFS), for delivering FAO's mandate;
 - j) supported FAO's improved ways of working, and emphasized the importance of delivering efficiently and effectively at all levels and across all locations;
 - k) noted with appreciation the overview of the key risks and mitigating actions presented, and welcomed FAO's continuing focus on strengthening enterprise risk management; and
 - l) supported the Reviewed Strategic Framework 2022-31 for endorsement by the Conference at its 44th Session.