

44th Session of the Conference

Item 22: Medium Term Plan 2026-29 and Programme of Work and Budget 2026-27 (Draft Resolution on budget level)

The Medium Term Plan (MTP) 2026-29 sets out the Strategic Objectives and Outcomes for achievement by Members and the international community, and provides the programmatic basis and results framework for the two-year Programme of Work and Budget (PWB) and related accountability for reporting on delivery of results and financial resources.

Medium Term Plan 2026-29

The Medium Term Plan 2026-29 builds on the key foundational elements presented in the reviewed Strategic Framework, including the strategic narrative of the Food and Agriculture Organization of the United Nations (FAO) of supporting the 2030 Agenda for Sustainable Development, through the transformation to MORE efficient, inclusive, resilient and sustainable agrifood systems for *better production, better nutrition, a better environment, and a better life*, leaving no one behind.

The basic elements of the results architecture are described in Figures 2 and 3. Annex 1 provides the updated results framework, and Annex 3 further describes FAO's contribution to the Sustainable Development Goals through the Programme Priority Areas (PPAs) under the *four betters*. FAO draws on the *four betters* and their 20 PPAs to respond to the unique challenges of the diverse contexts in which the Organization operates.

FAO's improved ways of working emphasize leveraging its unique strengths – global knowledge, neutral status and convening authority – to catalyse systemic change and to support Members in achieving lasting impact at scale.

Programme of Work and Budget 2026-27

The Programme of Work and Budget 2026-27 presents a quantification of costs under all sources of funds (net appropriation and extrabudgetary resources) across the budgetary chapters and organizational structure, and provides a draft Conference resolution for approval of the biennial programme of work and the budgetary appropriations.

The Programme of Work and Budget 2026-27 presents a budgetary appropriations resolution at the same nominal level in US Dollars as 2024-25, namely USD 1 021.7 million. The level of voluntary contributions reflects the delivery estimates of USD 3.3 billion in 2026-27, bringing the total integrated Programme of Work in 2026-27 to USD 4.3 billion.

In order to address anticipated cost increases, estimated at USD 50.8 million, and priority reallocations to areas including CODEX, the International Plant Protection Convention and the Office of the Inspector General (OIG), a net reduction of USD 26.4 million has been proposed to the net appropriation budget, resulting in a reduction of 177 posts (79 professional and above posts and 98 General Service posts).

Furthermore, the document identifies areas of programmatic emphasis, de-emphasis and realignment, based on developments and guidance received; and presents areas of high potential impact that could significantly accelerate progress toward agrifood systems transformation, should additional resources become available.

Conclusion

The Medium Term Plan 2026-29 and the Programme of Work and Budget 2026-27 are submitted to the Conference for its review and approval, including on the proposed budget level of USD 1 021.7 million at a budget rate of exchange of EUR 1 = USD 1.06.

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