



Tenth Meeting of the Global Steering Committee of the GF-TADs (GSC10)

Rome, Italy (FAO HQ), 13-14 November 2018

Action Plan

The Joint FAO/OIE Evaluation of the GF-TADs initiative, which was recommended by the 8th meeting of the GF-TADs Global Steering Committee held at FAO HQ Rome in October 2015, was jointly managed by the FAO Office of Evaluation (OED) and the OIE Performance and Change Management Cell (PCMC), and carried out by two independent consultants selected through a competitive process.

The evaluation, carried out between March and December 2017, covered the period of GF-TADs activity from 2009 to 2017. The purpose of this GF-TADs evaluation was to outline a clear objective and analytical assessment of the relevance, effectiveness, efficiency, results and challenges of collaboration in the prevention and control of TADs amongst FAO, OIE and GF-TADs partners.

The GF-TADs Global Steering Committee (GSC) fully supports the main findings and conclusions of the evaluation which highlights a continuing need for the GF-TADs platform. This is justified by the increasing emergence and spread of TADs and the fact that currently there are no comparable global platform for animal health. Regional approaches and organizational solutions are established in recognition of the importance of global and regional coordination for TADs control, whilst implementation of activities at country level is beyond the scope of the GF-TADs. Therefore the Management Committee (MC) and the Global Steering Committee are critical for the functioning of GF-TADs at both global and regional level. At present, the commitment of FAO and OIE towards GF-TADs, in terms of human and financial resources, is not enough to assure achievement of the agreed objectives.

The GSC is committed to address, when considered relevant, the recommendations made by the Evaluation Team through effective implementation of the present Action Plan.

The Action Plan proposes actions that are considered crucial for addressing recommendations of the evaluation, and also identifies for each action the responsible entity, the timeframe, and whether funding is required (Y) or not (N) for implementation.

Recommendation n.1 ‘To assure relevance, effectiveness and sustainability of GF-TADs, FAO and OIE as leading partners must reconfirm and strengthen their commitment to this collaborative instrument of strategic importance’: the Evaluation Team, proposed three options to sustain and increase the impact of the GF-TADs.

The GSC is in favor of keeping as much as possible the current structure of GF-TADs as it is described in option no.1 of the first recommendation of the evaluation. After revision of the Terms of reference, dedication of staff and proper funding, the efficiency of GF-TADs could be better optimized. The GSC agrees on the need to dedicate specific budget to the GF-TADs basic metabolism related activities. The purpose of the GF-TADs was to create synergies between FAO and OIE, whilst avoiding duplications and overlap of actions. With this in mind, the aforementioned challenges would not be overcome with option no. 3 (To detach GF-TADs from its parent organizations and create an autonomous entity with region-led network) which is therefore rejected along with option no.2.

The GSC strongly supports the intention to attribute a greater emphasis to global strategies and programs. As such, FMD, PPR, and the Rinderpest post-eradication programs need to be harmonized under GF-TADs. In order to ensure efficiency, the GSC thus agrees with the proposal to reduce the number of priority TADs at both global and regional levels.

References to the Report	Actions to be taken	Responsible	Timeframe	Further funding required (Y or N)
1 Option 1 And Par. 112	To ensure proper funding and dedication of staff for the basic metabolism in a sustainable manner (functioning of Global Secretariat – salaries, missions, budget for website – and support to Regional Secretariats).	FAO/OIE ¹	ASAP	Y
2 Option 1	To draft a proposal in order to ensure strengthening and sustainability of the Global Secretariat (GS) and Regional Secretariats (RSs) to be	GS MC	Next MC meeting (tentatively in Feb. 2019)	N

¹ Responsible FAO/OIE: means FAO and OIE’s high Management

	submitted to FAO and OIE management. Flexibility between FAO and OIE to operate global and regional secretariats according to funding and staff availability should be considered in this undertaking.			
3 Option 1	To Revise the ToR of GSC, RSCs, MC, and GS.	GS MC	Next MC meeting (tentatively Feb.2019)	N
4 Par.110	To reposition FMD, PPR and RP post-eradication programs as the core diseases addressed by the GF-TADs and to ensure a harmonized approach to the related activities by strengthening interactions between the GS and the 3 programs, clarifying the linkages between the Joint FAO/OIE PR Secretariat and the overall GF-TADs, and ensuring proper labelling.	MC GS	GSC11	N
5 Par. 111	To systematically include, on the agenda of the MC meetings, a point of update on each other OIE and FAO projects, programs and initiatives that might have an impact on the work of GF-TADs.	MC	Next MC meeting (tentatively Feb.2019)	N

6 Par.111	To achieve greater engagement of senior FAO and OIE management with GF-TADs and raise its profile and visibility for instance at relevant high level events and meetings.	OIE/FAO MC	ASAP	N
7 Par. 114	To propose AU-IBAR as President of the GF-TADs RSC for Africa.	FAO/OIE	Next RSC for Africa	N

Recommendation n. 2 ‘The Global and Regional SCs should review and adjust membership, processes and activities to take leadership and responsibility to ensure impact in all regions and coherence and synergies at the global level’, is widely accepted. Most sub recommendations are fully accepted (e.g. the simplification of monitoring frameworks including Key Performance Indicator (KPI), and the proposal to regularly evaluate the impact of GF-TADs using an updated log frame and performance indicator etc.) while some others (e.g. reviewing the role of tools etc.) are only partially accepted.

References to the Report	Actions to be taken	Responsible	Timeframe	Further funding required (Y or N)
8 Par.115 First bullet	To focus only on the 3 priority diseases and programs (FMD, PPR and RP) at global level and establish collaborative linkages with the Tripartite meeting to update and exchange information on rabies, avian influenza, Rift Valley fever and other zoonosis of global concern through the participation of the relevant Tripartite focal points in MC meetings.	MC	ASAP	N
9 Par. 115 First bullet	To limit the list of diseases addressed by the RSCs to the TADs of the Global level plus only few priority TADs.	RSCs	GSC11 and next RSCs (five years action plans)	N
10 Par.115 First bullet	To finalize and share the Prioritization Tool ‘Sequential approach to identifying and prioritizing of TADs on a regional/sub-regional basis’ with the RSCs	MC and GS	After next MC meeting May 2019	N

	and make it available on the GF-TADs website.			
11 Par.115 Second bullet	To simplify the KPI (Key Performance Indicators) framework in order to make it more user-friendly.	MC	GSC11	N
12 Par.115 third bullet	To report disease situation annually using KPI.	RSCs	GSC11	N
13 Par.115 Forth bullet	To reassess the input of the supporting tools (GLEWS, EMC-AH, OFFLU) and their synergies with GF-TADs in an effort to better exploit them and establish coordination mechanisms and regular communication channels with these platforms (participation in MC meetings as appropriate).	MC	ASAP	N
14 Par.116 First bullet	To identify/engage potential NGOs, farmers' organizations, and regional organizations to be invited to technical meetings undertaken under GF-TADs.	RSCs	Next RSC meetings	N (for identifying)/Y (for engagement)
15 Par.116 Second bullet	To establish communication mechanisms between relevant RECs and GF-TADs Regional Secretariats, in particular by sharing and updating information on the GF-TADs website, and stimulating their active participation to RSCs' meetings.	GS RSCs	Next RSC meetings	N
16 Par.116	To encourage working groups on specific topics,	MC RSCs	ASAP, when relevant	Y

Second bullet	such as the Standing Group of Experts in Europe.			
17 Par.116 Third bullet	To add a GF-TADs discussion item to the agenda of the biannual meetings of OIE Regional Representatives with the participation of the GS.	OIE	March 2019	Y
18 Par.116 Forth bullet	To identify and share information on GF-TADs success stories through relevant channels (GF-TADs website, OIE Newsletter, FAO EMPRES News etc.).	RSCs GS	ASAP	N
19 Par.116 Fifth bullet	To assess the relevance of the RAHCs, laboratory networks and epi-networks and if deemed not operational, to take action to better mobilize existing FAO structures (e.g. ECTAD, regional and sub-regional offices) and OIE Representation to support GF-TADs.	FAO/OIE RSCs	GSC11 Next RSC for Africa	N
20 Par.117 First bullet	To develop and implement a strong program of engagement, communication, outreach and advocacy with donors on an ad hoc basis for specific diseases and needs.	FAO/OIE GS MC	GSC11	Y
21 Par.117 Third bullet	To ensure proper information be available on the GF-TADs global and regional websites and that GF-TADs partners be informed of the existence of the website.	GS RSs	GSC11	N
22 Par.117	To improve communication among GF-TADs institutional bodies, the global tools, and	FAO/OIE	GSC11	N

Third bullet	FAO/OIE staff working on TADs.			
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Recommendation n. 3 'The GF-TADs secretariats must be strengthened to assure responsiveness, effective operation, improved communication and implementation of the Action Plans and other activities agreed at global and regional level' is fully accepted with some exceptions. The GSC fully supports the recommendation about a more proactive, personal and frequent communication between the GS and the RSs and about the need to formalize documentation (including minute, actions and general documents) for GSC, MC and RSCs. However, it requires having adequate levels of staff for GF-TADS related activities.

The recommendation regarding the need for a more comprehensive portfolio of competencies in the GS including technical expertise, managerial competencies (budgeting, planning, reporting) as well as communication and advocacy skills (language skill, coordination, governance) is partially accepted because GS could have access to technical expertise either within the GS or through consultation with relevant staff of both Organizations.

References to the Report	Actions to be taken	Responsible	Timeframe	Further funding required (Y or N)
23 Par.118 First bullet	To formalize documentation (on the website), particularly at the global level, including minutes, actions and general documentation of the GSC,MC, and RSCs.	GS RSs	ASAP	Y
24 Par.118 Second bullet	To plan for quarterly teleconferences between the Global and Regional GF-TADs Secretariats in order	GS RSs	ASAP	N

	to exchange information on regional and global progress and other GF-TADs activities.			
25 Par.118 Second bullet	To hold RSC meetings annually or at least biennially to promote responsiveness and relevance in association with other regional and sub-regional activities.	RSs RSCs	2019	Y
26 Par.118 Second bullet	To enrich content and better communicate on the existence of the GF-TADs website by referring to it on OIE and FAO websites.	MC	ASAP	N
27 Par.118 Third bullet	To advocate for improved gender balance in all GF-TADs committees	GS and RSs	At the renewal of GSC and RSCs	N
28 Par.119 First bullet	To increase staffing of the GS to three.	FAO/OIE GSC	GSC11	Y
29 Par.119 Second bullet	To identify relevant OIE and FAO staff that can provide, as need be, a comprehensive portfolio of competencies	FAO/OIE	ASAP	N

	(technical expertise, managerial competencies and communication skills) to the GS and more broadly to the GF-TADs.			
30 Par.119 Third bullet	To modify the Terms of References of the members of the MC and regional Secretariats so to ensure designated time be allocated to GF-TADs activities.	FAO/OIE	ASAP	N
31 Par.120	To systematically include GF-TADs on the program of the biannual meetings of the OIE Regional and Sub-regional Representatives so to increase networking and exchange between RSs to support information exchange and joint learning between the secretaries.	OIE GS	March 2019	Y