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Office of Evaluation

Restoration and Improvement of Fish Landing Centres with Stakeholder Participation in Management – GCP /SRL/057/CAN

Follow-up report to the Management response

Food and Agriculture Organization of the United Nations

Office of Evaluation (OED)

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FINAL EVALUATION OF RESTORATION AND IMPROVEMENT OF FISH LANDING CENTRES WITH STAKEHOLDER PARTICIPATION IN MANAGEMENT (GCP/SRL/057/CAN)

One Year post Management Response

The project *Restoration And Improvement Of Fish Landing Centres With Stakeholder Participation* was completed in September 2011 and evaluated at that time. Our office provided a “Management Response” with regards to the recommendations. This is our follow-up report to the management response one year later.

The recommendations provided by the evaluation were very valid and fully accepted by the Representation in Sri Lanka. Lessons learned in addition is that the Representation must provide closer oversight for all projects implemented by FAO within the country. Representation staff must not rely on project staff fully but must pay close attention and provide oversight to ensure that activities and outputs are realized in a timely manner.

Work realized under this project has been expanded to Mullaitivu in the north and four additional land sites have been completed this year. Staff from 057/CAN have been recruited to organize and supervise work by communities and contractors.

Recommendation 1

FAO should ensure that in future projects:

- e) More attention is paid to the logical relations between activities, outputs and objectives;
- f) When FAO and other agencies have worked in the same sector, a systematic review of their experience should be made to guide planning;
- g) Livelihoods projects must involve effective stakeholder and gender analysis at the planning stage; and
- h) Realistic targets and time frames must be set.

We fully agree and have been striving to achieve all four points in all of our new projects – currently the new (16+ million USD) _062/EU on-going in an inception phase.

Recommendation 2

FAO should ensure that in future projects:

- i) At project inception (or earlier) a clear division of labour should be agreed between FAO and partner organizations, there must be regular meetings of coordinating bodies, and the FAOR must take a proactive role in facilitating good relations;
- j) FAO should ensure that training only takes place in terms of a wider training strategy;
- k) Staff should receive adequate training in FAO procedures. This is especially important in projects which involve infrastructural components.

Yes, fully agreed and on-going. Training has been provided to staff in LOAs, Project cycle management, and procurement during the past year.

Recommendation 3

It is recommended that FAO ensures that problems concerning sustainability are identified at an early stage in project implementation and that the time frame of projects is such that the results of interventions can be assessed and issues addressed.

Again, a very good recommendation which we are following. We just submitted a new project proposal for 3 years on agriculture development and our new EU project will commence full implementation on 1 April 2013 for four years. Sustainability of all outputs is central to our planning.